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CENTRAL INTELLIGENCE AGENCY

2430 E Street, N.W.

Washington 25, D.C.

25 April 1960

MEMORANDUM FOR: Commander, Aeronautical Chart and Information Center  
2d and Arsenal Streets  
St. Louis 18, Missouri

ATTENTION: Mr. Arthur Cavanagh, ACDEW

SUBJECT: Scheduling of NIS Chapter I, Section 19

REFERENCE: Memorandum for the Record dated 28 March 1960, prepared  
by Special Studies Section, Chart Research Division,  
ACIC, Subject: Scheduling of NIS Chapter I, Section 19

1. Reference is made to the ACIC memorandum which you distributed to members of the Chapter IX Subcommittee at the close of the 7 April 1960 meeting.

2. I certainly share the feeling expressed in this memo that the Chapter I should be scheduled to fall due after work on the corresponding Chapter IX is completed by the contributors, or, preferably, after the coordination process is also complete. However, the final disposition of Chapter I schedules is not simply the product of negotiation or coordination between the Chapter IX Subcommittee and the NIS Committee; rather, the schedules are the result of independent decisions by the NIS Committee based upon a balancing of all recommendations submitted to the Committee.

3. OBI first prepares and distributes tentative forecasts for upcoming Chapters I in numerical order by fiscal year. These forecasts are commented on by contributors and the results presented to the NIS Committee for its review and approval. Subsequently, OBI prepares and distributes proposed schedules with due dates assigned. These again are commented on by contributors and are issued in final form following NIS Committee approval. In the case of the Section 19, the views of

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26 APR 1960

the Chapter IX contributors are expressed by the Chapter IX Coordinator. For example, we recommended in October 1958 that the Chapter I for the U.S.S.R. be placed on the FY 1961 forecast instead of on the FY 1960 schedule, as proposed, because the contributions to the Chapter IX maintenance for that area were not due until July 1960. In November 1959, we recommended that the Chapter I for Communist China fall due after April 1962, which was the proposed date of submission to OBI of the Chapter IX for the same area; after a subsequent rescheduling by the NIS Committee, we appealed for a change that would move this Chapter I from August 1961 to November 1961 or later, to allow at least for completion of the contributions to Chapter IX. Our recommendation for the U.S.S.R. was apparently overridden by the scheduling needs of other NIS contributors, although this Chapter I was moved to the last position on the FY 1960 schedule. In the case of Communist China, our second recommendation was heeded. In any specific case, however, we have to conform to what the NIS Committee considers to be the best compromise between conflicting needs.

4. I agree that scheduling the Chapter I so that it falls due before the corresponding Chapter IX occasions waste, undesirable pressure, and risk of lowered quality. I feel, however, that the subject memo, particularly paragraph 8, may overstate the case for waste. When the contributions to a Chapter IX and a Section 19 are due within a period of several months, whatever work is done in support of either the Chapter IX or the Section 19 is not independent of the other but in most ways contributes directly to it.

  
NIS Chapter IX Coordinator

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